



OFFICIAL

NMHS Board Communiqué

November 2025

This communiqué highlights key discussions and considerations of the NMHS Board meeting held on Friday, 7 November 2025 at King Edward Memorial Hospital, Subiaco, in the Noongar Season of Kambarang.



Kambarang brings longer and warmer days and decreasing rain. It is wildflower season with an abundance of colours and flowers in bloom.

Board members present

Adj Assoc Prof Karen Gullick, Board Chair
Anthony Evans, Deputy Board Chair
Renae Farmer
Angela Komninos
Assoc Prof Lewis MacKinnon
Dr Ian Rogers
Rebecca Strom

Apologies

Jahna Cedar OAM
Assoc Prof Mathew Coleman

Approvals and endorsements

- NMHS Clinical Governance Framework
- Statement of Intent 2025/26 Q1 Report
- NMHS/Health Support Services Service Level Agreement 2025/26

Events and achievements

- NMHS Going the Extra Mile staff achievement awards

Our Community and Our People: embedding our values

Reflections on consumer feedback and insights, as they relate to the NMHS values, are a regular focus for the Board. This month the Board heard stories from King Edward Memorial Hospital about their pastoral care experiences and the actions being taken to inform and improve trauma-informed practices, as well as a testimonial on the excellent and empathic care provided by our staff.

Presentations to the Board

The Board welcomed the Minister for Preventative Health to discuss the State Government's approach to maintaining and improving the health and wellbeing of Western Australians, and reduce demand on our public hospitals over the long term. Topics included multi-sector collaboration to identify and invest in evidence-based priorities for effective disease prevention and wellbeing across the life course; current stakeholder consultations to inform and shape the Government's Preventive Health Strategy; and new approaches to help meet the needs of children, families and the wider community.

In addition, the Board heard from the NMHS Public Health team about the diversity of its services, including those State-wide, as well as innovations to improve health and wellbeing outcomes.

The Board also received an update on the progress of the Graylands Campus Project, which will expand the number of existing forensic mental health beds, and include an eight-bed unit for children and adolescents.

Board Chair and Chief Executive update

Our updates and considerations focussed on review of current issues and reports.

Board Chair

Discussions and reflections included:

- Outcomes from recent key stakeholder meetings
- Continuing professional development
- Recent events and engagements, including the Health Service Provider Medical Research and Innovation Roundtable hosted by the Hon Stephen Dawson MLC

Chief Executive

This month's report included updates on:

- Providing accessible, safe, high-quality care, which is delivered in a sustainable and personalised way
- 2026 Winter Planning, and capacity and demand optimisation

Visits and engagement

- State Health Operations Centre
- Mother and Baby Unit



NMHS Board meeting

(L-R): Ms Angela Komninos; Dr Ian Rogers, Hon. Sabine Winton MLA, Minister for Preventative Health; Mr Tony Evans, Deputy Board Chair; Adj Assoc Prof Karen Gullick, Board Chair; Ms Rebecca Strom, Mrs Renae Farmer; Dr Tina Bertilone, Executive Director, Public Health and Clinical Excellence; Assoc Prof Lewis MacKinnon; Mr Robert Toms, Chief Executive.



Adj Assoc Prof Karen Gullick
BOARD CHAIR, NMHS

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[Our Board and communiques](#)



[Minister for Health's Statement of Expectations](#)

[NMHS's Statement of Intent](#)

Next Board meeting

Friday, 5 December 2025
Queen Elizabeth II Medical Centre,
Nedlands

- Progress of the independent snap audit and review of health infrastructure maintenance
- Progress of major infrastructure projects at Sir Charles Gairdner Hospital
- Government announcement to increase public hospital bed stock through the acquisition of St John of God Mount Lawley
- Highlights, risks, and areas of focus from each of the operational areas

Board Committee updates

The minutes and a summary from each of our Board Committee meetings were provided by the respective Chairs.

Audit and Risk Committee

No meeting held in October.

Finance Committee

No meeting held in October.

People, Engagement and Culture Committee

This month's focus area was Work Health and Safety.

The Committee received a briefing from the Executive Director of WNHS about the progress of culture and engagement activities underway across the service. In addition, ongoing work to address work health and safety legislative and regulatory compliance obligations and were outlined.

Performance and compliance reports for staff health safety, and wellbeing, as well as industrial and operational matters were also reviewed.

Safety, Quality and Consumer Engagement Committee

The Committee received a presentation from the Youth Adult Mental Health Service, which offers a bridge between child and adolescent and adult mental health services, outlining safety and quality and consumer engagement initiatives for each of their five services.

In addition, Mental Health Service Dental Health Services provided an update on safety and quality performance.

The Committee considered the revised NMHS Clinical Governance Framework, which sets out roles and responsibilities to ensure safe and high-quality patient care. It also reviewed the organisation's healthcare performance in several recently published internal and external reports, and discussed preparedness for short notice accreditation against the Australian Commission on Safety and Quality in Health Care Standards.

The monthly consumer experience, safety and quality performance and trends were reviewed, with focus on activities related to continuous improvement, quality assurance and embedding a safety culture.