



NMHS Board Communiqué

July 2026

This communiqué highlights key discussions and considerations of the NMHS Board meeting held on Friday, 3 July 2026 at Joondalup Health Campus, Joondalup in the Noongar Season of Makuru.



Makuru is the coldest and wettest time of the year, with rain, storms and long nights.

Board members present

Adj Assoc Prof Karen Gullick, Board Chair
Anthony Evans, Deputy Board Chair
Jahna Cedar OAM
Assoc Prof Mathew Coleman
Renae Farmer
Angela Komninos
Assoc Prof Lewis MacKinnon
Dr Ian Rogers

Approvals and endorsements

- NMHS Service Agreement 2025/26
- Mental Health Commission Service Agreement 2024/25 Deed of Variation 1 to 3
- Board Annual Governance Attestation 2025/26
- 2027 Board meeting dates

Events and achievements

- NMHS Leadership Forum

Visits and engagement

- Joint dinner with Sir Charles Gairdner Hospital Clinical Association Executive
- Board tours, JHC:
 - new 25-bed mental health ward
 - New inpatient wards, K Block

Our Community and Our People: embedding our values

Reflections on consumer feedback, as they relate to the NMHS values, are a monthly focus for the Board. The stories offer valuable insights to help us understand the needs of our community and provide learning opportunities to make our services better and safer, to deliver excellent health care.

This month, the Board reflected on the role best practice patient-centred communication in patient complaints management plays in improving patient satisfaction and healthcare outcomes.

In addition, the Board acknowledged a consumer who conveyed their gratitude for the compassionate and tailored care they received by their treating team at Joondalup Health Campus (JHC).

Presentations to the Board

The Board received a briefing from JHC Senior Management who offered an overview of challenges and achievements in 2025/26, and outlined plans for the coming year. The team also spoke to renewal and stabilisation of the senior leadership team, outlining a series of culture and engagement activities and commitment to high-quality patient care.

In addition, the Board received a presentation by the NMHS Winter Commander, one of five such appointments across WA Health Service Providers to manage high demand and seasonal surges. The Board heard how the role complements existing hospital leadership and escalation processes, providing an additional layer of coordination and enabling faster decision-making and more coordinated responses across the system. In addition, priority initiatives to improve patient flow and assist patients to receive timely care and earlier support were outlined.

Board Chair and Chief Executive update

Our updates and considerations focussed on review of current issues and reports.

Board Chair

Discussions and reflections included:

- Recognition of national awards and outstanding work and achievements by NMHS healthcare professionals
- Outcomes from recent key stakeholder meetings

Chief Executive

This month's report included updates on:

- Progress of the new Women and Babies Hospital
- QEII Medical Centre master planning
- Role of the Mount Hospital in delivering public health services



NMHS Leadership Forum: From Now to Next - culture as the catalyst for change

(L-R): Assoc Prof Mathew Coleman; Michelle Gillam, A/Executive Director, People and Culture; Alicia Curtis, Guest Speaker; Robert Toms, NMHS Chief Executive.



Adj Assoc Prof Karen Gullick
BOARD CHAIR, NMHS

 NMHS.BoardSecretariat@health.wa.gov.au

 [Our Board and communiques](#)

 [Minister for Health's Statement of Expectations](#)

[NMHS's Statement of Intent](#)

Next Board meeting

Friday, 7 August 2026

Graylands Campus, Mount Claremont

- Performance of WA health system priorities, including emergency access, elective surgery and outpatient program reform
- Highlights, risks, and areas of focus from each of the operational areas

Board Committee updates

The minutes and a summary from each of our Board Committee meetings were provided by the respective Chairs.

Audit and Risk Committee

No meeting held in June.

Finance Committee

The Committee received its regular update on performance and activity from the Mental Health Services and Dental Health Services. In addition, it considered financial regulatory matters, noted progress to finalise the 2026/27 Service Agreement, and received an update on the status of capital infrastructure projects.

Reports and discussions focussed on performance, activity, budget and staffing trends, including strategies to ensure financial sustainability.

People, Engagement and Culture Committee

This month's focus was Culture and Engagement.

The Committee received a briefing about coordinated activities underway to support the health and wellbeing of our doctors during their training and across their professional careers. The Board Committee welcomed the results of the 2026 Junior Doctors Hospital Health Check survey, noting the NMHS performed strongly and remained a preferred employer.

In addition, the Committee received an update on the process to co-create the organisation's desired future culture and refresh the values and support the strategic objective of making 'NMHS the best place to work'.

Performance and compliance reports for work health and safety, staff wellbeing, as well as operational matters were also reviewed.

Safety, Quality and Consumer Engagement Committee

The Committee discussed underlying reasons for the higher rate of incomplete treatment in the Emergency Department among Aboriginal patients and considered initiatives to strengthen cultural safety and improve equitable access to health services.

The Committee also received an update on compliance against the National Safety and Quality Health Service (NSQHS) Clinical Governance Standard.

The monthly consumer experience, safety and quality performance and trends were reviewed, with focus on activities/initiatives related to continuous improvement, quality assurance and embedding a safety culture.